

Board Meeting
16 February 2016

Paper No: 16/03

Chief Executive

Recommendation: The Board note:-

- The process in place to draft the Local Delivery Plan – 2016/17.

Service and Financial Planning for 2016/17: Draft Local Delivery Plan

1. DRAFTING THE LOCAL DELIVERY PLAN

The Board is required to produce a draft Local Delivery Plan (LDP) in March 2016, the national guidance is at attachment 1.

Initial discussion on the framing of the LDP took place with NHS Board Members at the NHS Board Away day on 22 December 2015 and this was followed up with more detailed discussions at the NHS Board Seminar on 1 February 2016.

The LDP is being drafted to take account of these discussions and it is planned to submit a draft LDP to the NHS Board Away session on 29 February 2016 for further discussion before finalising the LDP for submission to the Scottish Government Health Directorates (SGHD) in March 2016.

- 1.1** As Members will be aware, the NHS Board now shares responsibility for strategic planning with the Integrated Joint Partnership Boards (IJBs) but retains responsibility for the allocation of the NHS budget between the services for which we retain direct operational responsibility and those managed by IJBs. IJBs need to develop and approve integrated service and financial plans for the NHS and Council services. IJBs also have a central role in working with the NHS Board on the planning and financing of the acute sector. Our intention is that the LDP will cross reference to the Partnerships Strategic Plans.

2. STRATEGIC POSITION AND CONTEXT

- 2.1** The Board has a detailed strategic direction which sets our purpose as:

“Deliver effective and high quality health services, to act to improve the health of our population and to do everything we can to address the wider social determinants of health which cause health inequalities.”

- 2.2** That purpose is amplified with five strategic priorities to move us towards achieving that purpose, these are:

- Early intervention and preventing ill-health.
- Shifting the balance of care.
- Reshaping care for older people.
- Improving quality, efficiency and effectiveness.
- Tackling inequalities.

2.3 The LDP for 2016/17 will aim to progress the detailed service change plans which we have developed to deliver that purpose and those priorities, Those plans will deliver better services for patients and include progressing the delivery of:-

- The mental health strategy progressed through the final capital development to deliver modern mental health services.
- The Clinical Strategy which maps out a clear direction for acute services, being translated into detailed service plans and with a number of delivery challenges to be resolved.
- Continuing the pattern of change in community services which has improved the range and efficiency of those services but not yet the more radical developments to enable us to change the acute sector.
- Emerging local thinking about the development of primary care which we also need to use to shape the national direction.

2.4 In 2016/17 we need to make the service changes which that direction and priorities require while addressing a challenging financial position. The aim of the approach is to make changes which align with our strategic direction, priorities and clinical strategies and enable us to deliver financial balance.

3. RECOMMENDATION

3.1 The NHS Board is asked to the process in place to draft the Local Delivery Plan – 2016/17.