

Director-General Health & Social Care and  
Chief Executive NHS Scotland  
Paul Gray

T: 0131-244 2790  
E: dghsc@scotland.gsi.gov.uk



Mr Robert Calderwood  
Chief Executive  
NHS Greater Glasgow and Clyde  
J B Russell House  
Gartnavel Royal Hospital  
1055 Great Western Road  
Glasgow G12 0XH  
**Issued by email**

In 2014 Scotland Welcomes the World



30<sup>th</sup> June 2014

Dear Robert,

## **NHS GREATER GLASGOW AND CLYDE: Financial Local Delivery Plan 2014-15**

John Connaghan wrote to you on 31 March 2014 following submission of the draft financial plan for NHS Greater Glasgow and Clyde. I am aware that there have been various meetings, correspondence and discussions over recent months in respect of your financial plan and I note that formal Board approval was given on 24 June 2014.

I am pleased to confirm that I am now in a position to formally agree the financial plan, allowing your Board to progress plans for the future whilst simultaneously focusing on the immediate requirements to successfully deliver your financial targets for 2014-15.

I would expect that, in approving your financial plan, the Board sought and received assurance that the key risks associated with the delivery of the financial plan have been identified and that the necessary action is in hand to ensure that these risks are managed over the lifetime of the LDP. As you are aware, funding for NHS Boards has been confirmed for 2013-14. To support planning for 2014-15, I have also provided indicative allocations.

I appreciate that significant work and effort has gone into the identification of a robust and sustainable financial framework for delivering overall targets, including delivering against the planned savings programme for 2014-15. I look to the Board to ensure the highest standards of financial management, planning and governance and to discharge its responsibility for the use of public funds in a way that delivers best value. Building on the open and transparent relationships that exist, please ensure that regular reports on financial performance and progress against the savings programme continue to be provided to Health Finance colleagues throughout the year.

You should ensure that your Director of Finance continues to keep in close contact with the Health & Social Care Directorates, particularly in relation to your management of new and emerging risks and the overall achievement of targets as outlined in the plan. I have asked colleagues in both Health Finance and Performance Management to maintain regular

contact with the Board, and to continue to provide support and challenge to your Board in taking these plans forward.

I wish to thank all in your Board who have worked hard to revise and strengthen the financial plan over recent months.

Yours sincerely,

A handwritten signature in black ink that reads "Paul Gray". The signature is written in a cursive style with a large initial 'P' and a long horizontal stroke at the end.

**Paul Gray**

Cc: John Matheson – Director – Finance, eHealth & Pharmaceuticals - SGHSCD