



2020 LDP HEAT DELIVERY TRAJECTORIES

Version 1.1

This document is to be used by NHS Boards to complete HEAT Delivery Trajectories.

Colour Coding Key:

	Colour
Performance required to achieve target	Light Orange
Baseline position or latest published data	Dark Orange
Requested trajectories from April 2014 to achieve target delivery (Boards to complete)	White

**NHS Scotland Resilience and Business Management Team
Health Workforce and Performance Directorate
Scottish Government**

2014/15 HEAT Targets

[Detect Cancer Early](#)

[Early Access to Antenatal Services](#)

[Smoking Cessation \(SIMD\)](#)

[Reduce carbon emissions](#)

[Reduce energy consumption](#)

[Faster access to CAMHS](#)

[Faster access to psychological therapies](#)

IVF Treatment Waiting Times*

Accident & Emergency Waiting Times*

Dementia Post Diagnostic Support*

[Reduction in emergency bed days for patients aged 75+](#)

[14 Days Delayed Discharge](#)

[MRSA/MSSA Bacterium](#)

[Clostridium difficile infections](#)

* Please see target details in accompanying Methods and Sources Document

Detect Cancer Early

Proportion of Colorectal, Lung and Breast Cancer Patients Diagnosed at First Stage of Disease	Ayrshire & Arran	Borders	Dumfries & Galloway	Fife	Forth Valley	Grampian	Greater Glasgow & Clyde	Highland	Lanarkshire	Lothian	Orkney	Shetland	Tayside	Western Isles
2010/2011	24.7%	26.2%	19.1%	23.2%	26.0%	20.4%	22.4%	25.4%	23.9%	22.6%	20.3%	19.8%	21.6%	27.6%
2013/2014	27.0%	28.1%	24.0%	27.6%	27.0%	27.9%	26.8%	27.8%	27.0%	25.6%	26.0%	26.0%	24.0%	28.0%
2014/2015	29.0%	29.0%	29.0%	29.0%	29.0%	29.0%	29.0%	29.0%	29.0%	29.0%	29.0%	29.0%	29.0%	29.0%

Notes:

1. Data based on sets of 2 calendar years.
2. Performance in 2014/2015 should be at least 29%

Early Access to Antenatal Services

Percentage of Pregnant Women Booked for Antenatal Care by 12th Week of Gestation in the worst performing quintile	Ayrshire & Arran	Borders	Dumfries & Galloway	Fife	Forth Valley	Grampian	Greater Glasgow & Clyde	Highland	Lanarkshire	Lothian	Orkney	Shetland	Tayside	Western Isles
2010/11	69.0%	79.1%	83.8%	1.0%	44.4%	81.9%	55.7%	76.3%	70.2%	53.2%	68.3%	25.9%	61.7%	65.2%
2011/12	82.9%	85.0%	81.5%	16.2%	84.6%	84.6%	54.4%	80.9%	73.6%	80.2%	76.9%	39.0%	65.9%	56.9%
Apr-Jun 14	80.0%	87.5%	83.5%	74.0%	80.0%	79.0%	73.6%	80.0%	80.0%	78.0%	75.0%	76.0%	75.2%	81.6%
Jul-Sep 14	80.0%	88.0%	83.5%	76.0%	80.0%	79.0%	75.7%	80.0%	80.0%	79.0%	76.0%	77.5%	76.7%	82.7%
Oct-Dec 14	80.0%	89.0%	83.5%	78.0%	80.0%	80.0%	77.9%	80.0%	80.0%	79.5%	78.0%	79.0%	78.2%	83.9%
Jan-Mar 15	80.0%	90.0%	83.5%	80.0%	80.0%	80.0%	80.0%	80.0%	80.0%	80.0%	80.0%	80.0%	80.0%	85.0%

Notes:

1. Boards submitted 3-year trajectories for number of interventions in the 2012/13 LDPs. These are provided in the table above (along with any amendments since then).
2. Performance in Jan-Mar 2015 should be at least 80%

Smoking Cessation (SIMD)

Cumulative total	Ayrshire & Arran	Borders	Dumfries & Galloway	Fife	Forth Valley	Grampian	Greater Glasgow & Clyde	Highland	Lanarkshire	Lothian	Orkney	Shetland	Tayside	Western Isles
Apr 14 - Jun 14							565							
Apr 14 - Sep 14							565							
Apr 14 - Dec 14							565							
Jan 15 - Mar 15							1128							
Apr 14 - Mar 15	814	227	353	761	607	1634	2823	582	1391	1765	36	35	884	93

Notes:
 1. Number of successful quits at 12 weeks post quit in the 40% most deprived within-board SIMD areas i.e. the bottom two local SIMD quintiles (60% for island health boards i.e. the bottom three local SIMD quintiles) over the 1 year ending March 2015.

Reduce carbon emissions

Year	Ayrshire & Arran	Borders	Dumfries & Galloway	Fife	Forth Valley	Grampian	Greater Glasgow & Clyde	Highland	Lanarkshire	Lothian	Orkney	Shetland	Tayside	Western Isles	National Waiting-Times Centre	State Hospital
2009/10	10,704	3,358	5,875	11,775	5,600	12,225	60,617	14,077	11,262	30,271	844	400	21,794	1,977	4,400	2,674
2012/13	8,440	3,041	4,600	10,624	4,241	11,836	57,709	13,158	11,348	29,640	832	302	19,391	1,903	4,379	854
2013/14	9,476	2,973	5,201	11,115	6,217	20,914	52,363	12,871	10,218	26,532	748	464	20,430	1,750	3,895	2,427
2014/15	9,191	2,883	5,044	10,781	6,030	20,285	50,790	12,484	9,911	25,734	725	450	19,817	1,697	3,778	2,354

Notes:

1. Values are in tonnes of CO2
2. Information for 2009/10 (baseline) and published data for 2012/13 is included in table
3. For future years, the baseline amounts may be revised to account for site closures/openings or weather correction. Trajectories have been based on the current baseline amounts. Actual targets may vary.

Reduce energy consumption

Year	Ayrshire & Arran	Borders	Dumfries & Galloway	Fife	Forth Valley	Grampian	Greater Glasgow & Clyde	Highland	Lanarkshire	Lothian	Orkney	Shetland	Tayside	Western Isles	National Waiting-Times Centre	State Hospital
2009/10	293,518	95,061	183,151	307,414	147,136	283,810	1,746,424	279,245	330,377	902,833	15,972	13,946	623,968	36,595	136,943	50,415
2012/13	264,283	88,522	160,142	266,028	108,222	273,478	1,664,824	270,576	329,709	888,268	15,443	11,730	577,251	35,463	137,785	37,243
2013/14	259,851	84,157	162,144	290,983	164,055	527,719	1,475,860	255,635	298,310	791,283	14,140	15,660	565,943	32,398	121,236	45,763
2014/15	252,044	81,629	157,272	282,240	159,126	511,863	1,431,516	247,954	289,347	767,508	13,716	15,189	548,939	31,425	117,593	44,388

Notes:

1. Values are in GJ.
2. Information for 2009/10 (baseline) and published data for 2012/13 is included in table
3. For future years, the baseline amounts may be revised to account for site closures/openings or weather correction. Trajectories have been based on the current baseline amounts. Actual targets may vary.

Faster access to CAMHS

Patients who started treatment within 18 weeks of referral: Quarter of Treatment	Ayrshire & Arran	Borders	Dumfries & Galloway	Fife	Forth Valley	Grampian	Greater Glasgow & Clyde	Highland	Lanarkshire	Lothian	Orkney	Shetland	Tayside	Western Isles
Jul-Sep 13	55.4%	91.1%	97.6%	87.5%	92.8%	94.1%	94.6%	89.5%	80.8%	77.7%	100.0%	100.0%	58.0%	100.0%
Apr-Jun 14	70.0%	90.0%	100.0%	87.0%	90.0%	90.0%	100.0%	83.3%	90.0%	85.0%	100.0%	90.0%	88.0%	97.0%
Jul-Sep 14	80.0%	90.0%	100.0%	88.0%	90.0%	92.5%	100.0%	87.3%	90.0%	88.0%	100.0%	90.0%	89.0%	97.0%
Oct-Dec 14	90.0%	90.0%	100.0%	89.0%	90.0%	95.0%	100.0%	90.0%	90.0%	90.0%	100.0%	90.0%	90.0%	97.0%
Jan-Mar 15	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	100.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%

1. Percentage of patients who started treatment within 18 weeks of referral
2. Based on Patients seen during each quarter (Adjusted)

Faster access to psychological therapies

Patients who started treatment within 18 weeks of referral: Quarter of Treatment	Ayrshire & Arran	Borders	Dumfries & Galloway	Fife	Forth Valley	Grampian	Greater Glasgow & Clyde	Highland	Lanarkshire	Lothian	Orkney	Shetland	Tayside	Western Isles
Jul-Sep 13	*	91.0%	84.0%	83.0%	48.0%	55.0%	84.0%	84.0%	92.0%	52.0%	100.0%	60.0%	87.0%	100.0%
Apr-Jun 14	70.0%	90.0%	86.7%	82.0%	75.0%	75.0%	85.0%	72.3%	97.0%	85.0%	100.0%	90.0%	90.0%	75.0%
Jul-Sep 14	80.0%	90.0%	87.9%	85.0%	80.0%	80.0%	85.0%	77.7%	97.0%	90.0%	100.0%	90.0%	90.0%	80.0%
Oct-Dec 14	90.0%	90.0%	89.1%	88.0%	85.0%	85.0%	90.0%	86.0%	98.0%	90.0%	100.0%	90.0%	90.0%	85.0%
Jan-Mar 15	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%

Notes:

1. Percentage of patients who started treatment within 18 weeks of referral
 2. Based on Patients seen during each quarter (Adjusted)
- * - Published Data not available for Ayrshire & Arran

Reduction in emergency bed days for patients aged 75+

Year Ending	Ayrshire & Arran	Borders	Dumfries & Galloway	Fife	Forth Valley	Grampian	Greater Glasgow & Clyde	Highland	Lanarkshire	Lothian	Orkney	Shetland	Tayside	Western Isles
Mar-10	5,101	5,878	5,331	4,336	4,074	5,063	6,624	5,475	4,516	6,003	4,518	3,974	4,972	7,019
Mar-11	4,811	5,293	5,265	4,373	4,056	4,844	6,711	4,987	4,222	5,531	4,562	3,386	4,664	7,249
Mar-12	4,812	4,912	4,651	4,224	4,159	4,605	6,770	4,481	3,872	5,501	4,118	4,382	4,505	6,403
Mar-13	5,094	3,659	4,540	4,314	4,327	4,174	6,306	4,445	3,633	5,341	4,330	4,536	4,678	5,508
Apr-14	4,265	4,557	4,168	4,382	3,991	3,987	6,092	4,689	3,876	4,867	3,947	3,921	4,211	5,065
May-14	4,248	4,550	4,155	4,360	3,988	3,933	6,079	4,675	3,865	4,852	3,936	3,880	4,190	5,045
Jun-14	4,231	4,543	4,142	4,337	3,986	3,880	6,067	4,660	3,855	4,837	3,925	3,839	4,168	5,026
Jul-14	4,214	4,536	4,129	4,316	3,984	3,827	6,055	4,645	3,734	4,821	3,914	3,798	4,147	5,006
Aug-14	4,197	4,529	4,115	4,293	3,981	3,774	6,042	4,631	3,725	4,806	3,903	3,757	4,125	4,987
Sep-14	4,180	4,522	4,102	4,272	3,979	3,721	6,030	4,616	3,714	4,791	3,892	3,717	4,104	4,967
Oct-14	4,163	4,514	4,089	4,250	3,976	3,668	6,017	4,601	3,703	4,775	3,881	3,676	4,083	4,947
Nov-14	4,146	4,507	4,076	4,227	3,974	3,614	6,005	4,587	3,693	4,760	3,870	3,635	4,062	4,933
Dec-14	4,129	4,500	4,061	4,206	3,972	3,614	5,993	4,572	3,683	4,745	3,859	3,594	4,040	4,918
Jan-15	4,112	4,493	4,048	4,183	3,969	3,614	5,980	4,557	3,672	4,730	3,848	3,553	4,018	4,908
Feb-15	4,095	4,486	4,035	4,162	3,967	3,591	5,968	4,542	3,662	4,714	3,837	3,512	3,997	4,899
Mar-15	4,078	4,479	4,022	4,139	3,964	3,558	5,956	4,528	3,651	4,709	3,826	3,497	3,978	4,889

Notes:

- Boards submitted 3-year trajectories for emergency bed days in the 2012/13 LDPs. These are provided in the table above (along with any amendments made by NHS Boards since then).
- Boards were originally sent these trajectories with the LDP Guidance in November 2013. Since then there have been 3 changes to the target baseline position (i.e. 2009/10)

14 Days Delayed Discharge

Census Night	Ayrshire & Arran	Borders	Dumfries & Galloway	Fife	Forth Valley	Grampian	Greater Glasgow & Clyde	Highland	Lanarkshire	Lothian	Orkney	Shetland	Tayside	Western Isles	National Waiting Times Centre
Oct-13	12	2	10	42	27	57	64	28	29	86	0	0	22	4	0
Apr-14	5	7	0	10	10	25	49	9	35	28	0	1	16	1	0
Jul-14	3	7	0	6	8	20	38	6	30	21	0	1	12	1	0
Oct-14	2	5	0	2	6	15	26	3	20	13	0	1	8	1	0
Jan-15	1	5	0	0	4	10	14	0	10	6	0	0	4	1	0
Apr-15	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Notes:

1. Number of NHS Delayed Discharges above 14 Days (2 Weeks)
2. Census night in October 2013 is included in the table

MRSA/MSSA Bacterium

Year Ending	Ayrshire & Arran	Borders	Dumfries & Galloway	Fife	Forth Valley	Grampian	Greater Glasgow & Clyde	Highland	Lanarkshire	Lothian	Orkney	Shetland	Tayside	Western Isles	National Waiting Times Centre
Jun-13	0.25	0.34	0.29	0.43	0.41	0.28	0.27	0.21	0.29	0.31	0.13	0.27	0.36	0.04	0.16
Jun-14	0.25	0.26	0.22	0.36	0.28	0.25	0.26	0.24	0.25	0.26	0.24	0.20	0.27	0.14	0.12
Sep-14	0.24	0.26	0.22	0.32	0.27	0.25	0.25	0.24	0.25	0.25	0.24	0.20	0.26	0.14	0.12
Dec-14	0.24	0.25	0.22	0.28	0.26	0.24	0.24	0.24	0.24	0.25	0.24	0.20	0.25	0.14	0.12
Mar-15	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24	0.24

Notes:

1. Boards are expected to achieve a rate of 0.24 cases per 1,000 acute occupied bed days or lower by year ending March 2015. Boards currently with a rate of less than 0.24 are expected to at least maintain this, as reflected in their trajectories.
2. Boards will be held to account against the 0.24 rate.
3. It is acknowledged that there are particular issues with island board targets given that very small changes in case numbers will have a disproportionate impact on rates. This will be taken into account when assessing whether these boards have effectively delivered their target; but the expectation of zero tolerance of preventable infections will continue to apply.
4. Information for year ending June 2013 is included in the table

Clostridium difficile infections

Year Ending	Ayrshire & Arran	Borders	Dumfries & Galloway	Fife	Forth Valley	Grampian	Greater Glasgow & Clyde	Highland	Lanarkshire	Lothian	Orkney	Shetland	Tayside	Western Isles	National Waiting Times Centre
Jun-13	0.46	0.45	0.45	0.29	0.15	0.26	0.29	0.27	0.41	0.43	0.61	0.53	0.47	0.77	0.02
Jun-14	0.40	0.37	0.36	0.32	0.25	0.32	0.31	0.37	0.39	0.37	0.32	0.32	0.36	0.39	0.10
Sep-14	0.37	0.35	0.35	0.32	0.25	0.32	0.31	0.37	0.36	0.35	0.32	0.32	0.35	0.37	0.10
Dec-14	0.34	0.33	0.34	0.32	0.25	0.32	0.31	0.34	0.34	0.34	0.32	0.32	0.34	0.35	0.10
Mar-15	0.32	0.32	0.32	0.32	0.32	0.32	0.32	0.32	0.32	0.32	0.32	0.32	0.32	0.32	0.32

Notes:

1. Boards are expected to achieve a rate of 0.32 cases per 1,000 occupied bed days by year ending March 2015. This relates to people aged 15 and over. Boards currently with a rate of less than 0.32 are expected to at least maintain this, as reflected in their trajectories.
2. Boards will be held to account against the 0.32 rate.
3. It is acknowledged that there are particular issues with island board targets given that very small changes in case numbers will have a disproportionate impact on rates. This will be taken into account when assessing whether these boards have effectively delivered their target; but the expectation of zero tolerance of preventable infections will continue to apply.
4. Information for year ending June 2013 is included in the table
5. Based on C Difficile Infection (CDI) data from Health Protection Scotland