

Greater Glasgow and Clyde NHS Board

Board Meeting

Tuesday 24th February 2009

Board Paper No. 2009/12

Director of Corporate Planning and Policy/Lead NHS Director Glasgow City CHCPs

JOINT WORKING WITH GLASGOW CITY COUNCIL: PROGRESS REPORT

Recommendation:

The Board:

- note progress.

1. INTRODUCTION AND PURPOSE

- 1.1 The Board agreed to establish a review of joint working with Glasgow city council at its October 2008 meeting. The decision to establish that review reflected the fact that Local Authorities are our most important partners. Glasgow City Council is our largest Local Authority partner and the one with which we face the most significant challenges to deliver on our purpose to improve the health of our population and to do everything we can to address inequalities. To achieve that purpose we need to ensure that we have the most effective joint working with the City.
- 1.2 The Board also noted that over the last two years there have been substantial changes to our working arrangements with the City Council. Community Planning structures have been reshaped, the Council has merged its Education and Social Work Directorates and changed its management structures. The relationship between Scottish Government and Local Authorities has significantly changed. CHCPs have been in the process of full establishment. While these changes have the potential to offer better joint working they also present challenges.
- 1.3 In establishing a review of joint working with the City the Board was positively responding to these challenges to bring forward proposals for change, improvement and development. This paper provides an update on progress with this work.

2. REVIEW PROGRESS

- 2.1 This review is covering a wider range of areas of joint work, including community planning, children's services planning, health improvement and partnership arrangements (in addition to those delivering services). The focus is not just be on processes and systems for doing joint business but also on organisational

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arrangements, the cultures and behaviours which characterise our ways of working together. The review has four elements, progress on each is noted below:

- Documentation of all of our joint arrangements with the City. **This is underway.**
- Systematic analysis of the models of joint working from other parts of the UK between major NHS systems and Local Authorities. **This is underway.**
- A structured questionnaire to gain a wide range of intelligence on the realities of joint working. **This has been concluded and completed by around 80 staff.**
- Workshops to enable all those involved in joint working to put forward their views and issues. **The schedule of six workshops has been completed, attended by over 100 staff from across the organisation.**

2.2 The aim is to conclude the work by the end of April, and create an informal opportunity to discuss the outcome with Board members at the beginning of May seminar before finalising a report and recommendations.

Publication: The content of this Paper may be published following the meeting

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