Minutes of a Meeting of the Divisional Management Team  
held at 8.30 a.m. on  
**Wednesday, 2nd February 2005**  
in the Chairman’s Office, Gartnavel Royal Hospital,  
1055 Great Western Road, Glasgow  

**PRESENT:**  
Andrew Robertson  
Bob Duncan  
Rosslyn Crocket  
Douglas Griffin  
Dr Iain Wallace  
Chairperson  
Non-Executive Member  
Chief Executive  
Director of Finance  
Medical Director  

**IN ATTENDANCE:**  
John Dearden  
General Manager, Corporate Services  

**1. APOLOGIES**  
Apologies for absence were submitted on behalf of John Bannon (Non-Executive Member).  

**2. AMENDMENT TO DIVISIONAL SCHEME OF DELEGATION**  
John Dearden tabled Paper 2005/24 which asked the DMT to approve a revised Divisional Scheme of Delegation in consequence of:-  

- the dissolution of the Primary Care NHS Trust;  
- the move to single system working; and  
- changes to staff which had occurred over the last year.  

The DMT was also asked explicitly to incorporate into the Scheme the delegated responsibilities of the Joint General Managers for Learning Disabilities and Addiction Services. In doing so, the DMT was agreeing to an officer who was employed by Glasgow City Council being granted delegated authority to act on behalf of the Division in her role as General Manager for the Joint Addictions Service.
**DECIDED/-**

1. That the amended Divisional Scheme of Delegation as submitted by adopted.

2. That the terms of the amended Scheme be brought to the attention of the Head of Board Administration.

3. **WEST SECTOR MENTAL HEALTH - FULL BUSINESS CASE**

Douglas Griffin presented the draft West Sector Mental Health Full Business Case (FBC) for the re-provision of in-patient accommodation at Gartnavel Royal Hospital and tabled the Economic Appraisal which formed part of Section 7 of the FBC submission.

Douglas reminded the meeting that the project provided for re-provision of 117 beds over 6 wards (3 adult admissions, 2 elderly acute admissions and one IPCU) with associated clinical accommodation. The proposal would allow for old and unsuitable accommodation on the Gartnavel Royal site to be vacated. The new facility would be constructed on an agreed footprint included as part of the Master Plan for re-development of the Gartnavel campus alongside the acute sector provision at Gartnavel General. The model of care envisaged was already substantially being delivered from existing accommodation in accordance with the principles established under the Modernising Mental Health Strategy adopted by the Board in 1999.

The project would allow services to be delivered in more appropriate single room accommodation which was less institutional in nature. The options for providing increased therapeutic interventions within an in-patient setting would also be greatly enhanced.

Douglas commented on the details of the Economic Appraisal and how this was compiled in accordance with Scottish Executive requirements for PFI schemes. He commented that the project was compiled based on a 30 year PFI contract where the preferred bidder, Robertson Group, would be responsible for design, construction, maintenance and energy and utilities management of the building during this time period. At the end of the contract the health service could exercise a right to take responsibility for the building.

The meeting discussed the selection procedure relating to identification of Robertson Group as preferred bidder and the terms of the contract arrangements proposed, specifically the nature of the “step-in” rights provided under the standard contract.

Members noted the impact on interest rate changes on the contract cost and the detailed risk assessment which underpinned the FBC submission as detailed at Section 7c. The conclusion reached was that the project was affordable and represented value for money.
Douglas observed that the construction start date was proposed based on the contractor obtaining detailed planning consent by July 2005 and that wording of the final document would require revision to reflect this.

Subject to any comments from members, it was planned to submit the FBC to a meeting of the NHS Board on 22nd February 2005 and to the Scottish Executive for approval. If Scottish Executive approval was agreed, it was hoped to achieve financial close on the contract by the end of March.

Final confirmation from the External Auditor to the transaction being treated as an off balance sheet item was awaited and would need to be received before the contract with Robertson Group was concluded. This would be the subject of a separate report to the Board probably in March 2005.

**DECIDED/-**

1. That the Full Business Case for the West Sector In-Patient Mental Health re-provision be approved, subject to the minor amendments discussed.

2. That the FBC be submitted for consideration by the Health Board and the Scottish Executive for approval.

The meeting ended at 10.00 a.m.